

252\_4096

UBCHEA ARCHIVES  
COLLEGE FILES  
RG 11

Shantung / Cheeloo  
Corres.  
Davies, L. J. 1919 - 1930

2  
5  
2  
4  
0  
9  
6

0980

FILING DEPT.

JUN 21 1919

SECRETARIES

S-C

June 19th, 1919.

Rev. L. J. Davies,  
Tsinanfu, Shantung,  
China.

My dear Dr. Davies:-

Just a line to thank you most cordially for the two sets of exceedingly interesting and attractive photographs of Shantung Christian University which reached us a few weeks ago. These photographs have been admired by many people. We are very glad to have them.

I have not yet received word from Shantung as to just which of the residences were built with Mrs. Kennedy's money. She carefully keeps and highly prizes a book of photographs of buildings which she and her late husband have given in various parts of the world. For her photograph collection we had the photograph of the four residences reduced to the size she desired for her album, and she is pleased to have this picture. I told her that when I am at Tsinanfu in the Fall I could then learn which of the residences were built with her money and can report back at that time.

Looking forward with pleasure to seeing you and Tsinanfu in September and possibly also again in December, I am,

Very sincerely yours,

0981

2  
5  
2  
4  
0  
9  
6

齊魯大學

CHEELOO UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

山東濟南

OFFICE OF THE PRESIDENT

July 29th, 1950.

Mr. B. A. Garside,  
150 Fifth Avenue,  
NEW YORK.

SHANTUNG  
TRANSFER

Dear Mr. Garside,

This is the first time that I am writing you in our new relationship and I can assure you that it is a great pleasure to me to know the vital interest which you have in Cheeloo.

The matter in hand to-day is the question of the possibility of securing the appointment of Dr. Emma Curtiss Tucker as head of the English department in the Arts College.

There is no question but that we should have someone who has had training and practice in the teaching of English to act as head of the department. You are acquainted with the more or less makeshift methods which have of necessity been used in the past. Dean Linn is very anxious that someone shall be found who can be a permanent head of this department. It is understood here that such an appointment could be made within the Presbyterian quota. The people here believe that Dr. Emma C. Tucker would be a suitable person to undertake this work. Dr. Lair has written that it may be possible to secure her services. We are, therefore, sending you to-day the following cable:- "OLFAGARRIH EMMATUCKER TAAPZQUOTA EDOCVITZIN GYOXLIDERW" which we interpret:- "L. J. Davies strongly urges appointment (of) Emma Tucker Presbyterian quota Arts College head department English language."

I am not personally acquainted with Dr. Tucker. I hope you will do your best to secure her appointment, unless there are reasons known to you but unknown here which make it undesirable.

In case it is not possible to secure Dr. Tucker, please be looking about for a person who would make a suitable head for the English Department.

With kind regards, I am,  
Sincerely yours,

*L. J. Davies*

LJD:MMS.

0982

R  
UNIVERSITIES

AUG 27 1930

JOINT OFFICE

25240696

0983

SHANTUNG  
TRANSFER

Shantung Christian University

August 13, 1930

Mr. L. J. Davies,  
Cheeloo University,  
Tsinan, Shantung, China

My dear Mr. Davies:

Ever since I have heard of your acceptance of the Vice-Presidency at Cheeloo I have been planning to send a note expressing my personal gratification over your willingness to undertake this important and difficult task. There was never a time when Cheeloo was in such urgent need of leaders who can carry heavy burdens through times of extreme difficulty and discouragement without giving up or becoming embittered. At this distance from the field none of us can fully appreciate all the problems and difficulties you will be called upon to face, but we do know enough of the situation to recognize that you are undertaking a task which would try any man's soul. However, I am more profoundly than ever convinced that Cheeloo is now face to face with a tremendous opportunity of service and has the ability to render this service in a way that no other institution in China could. I know, too, from my association with you during the four happy years I spent in Shantung, that you will be able to help Cheeloo to the realization of its opportunities in a superb manner.

I most earnestly hope that all of us here at the home base who have any share in Cheeloo may at all times be found ready and anxious to render every assistance within our power. I have often felt that we here at home have never carried our full share of responsibility for the work at Cheeloo, and that it is largely because of our ineffectiveness that Cheeloo has drifted into the difficulties which have confronted it during the past year. But it is one thing to realize one's insufficiency, and quite a different matter to remedy the situation. I hope you will always feel free to call upon us whenever we should help, and will not hesitate to tell us when we should do more.

With warmest personal regards, I am,

Very cordially yours,

*B. G. Garvide*

BAG:SA

0984

2  
5  
2  
4  
0  
9  
6

SHANTUNG

TRANSFER

Shantung Christian University

September 12, 1950

Mr. L. J. Davies,  
Cheeloo University  
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your good letter of July 29.

On August 1 I wrote acknowledging the receipt of your cable concerning Dr. Tucker and stated that we were taking steps to ascertain whether she would be available for appointment to Cheeloo this year. No doubt Dr. Lair has been able to give you additional first hand information as to the steps we were taking.

I am today sending you a cablegram, a confirmation copy of which is attached, stating that Dr. Tucker is not available for the present academic year but might possibly be secured a year hence. I am enclosing herewith a copy of a letter we have just received from Dr. Tucker, together with a copy of a letter I am writing her today.

I believe that this material will make clear the situation as it now stands here in America. The most important question is whether we should take steps toward securing Dr. Tucker's appointment a year hence. On this point we must await further word from the field. We will try to keep the matter open until we have time to hear from you further.

I hope that the autumn work is this week getting under way in satisfactory fashion. We will be watching the incoming China mails quite eagerly during the next few weeks, looking for word as to the opening up of the work at Cheeloo and at the other University centers.

With warmest regards, I am

Very cordially yours,

*B. G. Garride*

BAG-H

Enc. 3

0985

2  
5  
2  
4  
0  
9  
6

SHANTUNG

INDEXED

TRANSFER

Shantung Christian University

October 8, 1930

Mr. L. J. Davies,  
Dr. R. T. Shields,  
Cheeloo University,  
Tsinan, China.

ack. 12/31/30

My dear Mr. Davies and Dr. Shields:

I am addressing this letter to you jointly because it is partly in reply to Dr. Shield's letter of September 4 and is partly devoted to a discussion of various administrative matters.

Since I returned to the office on August 1 I have made a number of efforts to get in my own mind a clear picture of the financial status of the Cheeloo budget for the year 1930-31. The annual meeting in London by action G-166 directed Dr. Weir and myself "to consult with the various cooperating boards and agencies as to the amounts of their appropriations to Cheeloo and to advise the field of any corrections, which shall then be so incorporated into the budget by the field as to maintain the balance between income and expenditure". I have discovered that this is an extremely difficult undertaking because the figures we have received from Cheeloo do not give us an adequate basis on which to proceed in approaching the various boards.

We always like to be able to go to representatives of the Mission Board and tell them in effect that the budget of the University anticipates the receipt from them of so many members of staff, so much cash in lieu of vacancies, and so much cash for the general budget or for specific items. But in dealing with Cheeloo finances I find that it is necessary for us to go to the Boards confessing our ignorance of just what they are expecting to contribute, and to ask them for information as to what they plan to give. In past years the budget estimates as prepared on the field have given fairly complete information; but the 1930-31 budget is much briefer than usual, and almost wholly lacking in detail. The minutes of the Board of Managers and the covering letters we have received from the field do not help us greatly.

Moreover, many of the letters we have received during recent months have remarked in a general way on difficulties the University has met because of unsatisfactory in which the various Boards pay their appropriations. Such letters have not, however, given us definite facts as to what Boards are the chief sinners, or just where improvements should be sought. In Dr. Shields letter of September 4, for example, he writes as follows:

0986

2  
5  
2  
4  
0  
9  
6

Mr. Davies, Dr. Shields-2

10-8-30

"In none of the recent letters which I have received from New York or London has any mention been made

2524096

0987

"In none of the recent letters which I have received from New York or London has any mention been made of the great difficulty that we are going to have because most of our funds are paid on the two to one basis and the rate of exchange now is, and has been for some time, at least \$3.50 for Gold \$1." Unless something is done to relieve us this year, we shall not be able to live within our budget."

Dr. Shields does not give us anything definite as to the "something" which needs to be done; nor do the previous letters which he has written on the subject give us any very clear course of procedure.

I am attaching hereto a summary of the contributions to Cheeloo which the Presbyterian Board is making for their fiscal year beginning April 1, 1930. It would help us tremendously if at the time the budget is sent us each year the field would provide us with statements similar to this, showing how much they hope to receive from each Mission Board cooperating in the University. Since the Presbyterian Board is one of our largest contributors this particular statement is somewhat longer and more difficult to prepare than the average. If I were armed with a statement similar to this which had come to me from the field I could go to the Presbyterian Board and compare the University's figures with their own estimates and see where any differences occur, either as to items, or as to amounts, or methods of payment. It is largely because of our close touch with the Presbyterian Board that I have been able to consult with their personnel in preparing the attached statement. For Boards outside New York City or with which I have a less intimate acquaintance it is often difficult to get the requisite facts.

Moreover, it frequently happens that representatives of the various Boards write to our office and ask for specific information as to the amounts the University is relying upon them to contribute. I have before me on my desk as I write a letter from Mrs. Inksater of the Woman's Missionary Society of the United Church of Canada asking whether the University is counting upon them to provide \$2,000 toward its budget for 1930-31. She states she has not received any word from the University in regard to the matter. About all I can reply is that the University is anxious to get all the funds it can from any source, and that we would all welcome a contribution of \$2,000 from her Society. But such a statement does not carry anything like the amount of conviction as would a reference to a specific item in the budget estimates as drafted by the field.

I realize that for the administrative officers in Tsinan to prepare the summaries showing what they expect to receive from the various contributing boards will involve a substantial amount of work. I believe, however, that you must have all these facts before you when the budget is drawn up; otherwise you would not be able to make any progress in planning work for the coming year. Many of these details which you have at your fingers' tips while the budget is being prepared do not appear in the final draft, and we here in New York have no way of supplying them.

I believe that the reason Cheeloo has never supplied our New York office with this information in the past is that there has been a far greater amount of direct correspondence between the University and the cooperating boards, than has been the case in some of our other Universities, with a corresponding decrease in the work and responsibility of our Central Office here in New York. In working with the budgets of

10-6-30

all the other Universities our office each year has substantially the information I have outlined above, and is, therefore, able to discuss intelligently with the various cooperating Boards the contribution that is expected from them. We are also in a position to go to the Boards and plead for an increase in appropriation or for an improvement in their method of handling funds. For Chealoo, I am afraid that the attitude of our New York office from the beginning has been to let things slide, and to let the University deal direct with the various cooperating Boards. Our office is always under the strong temptation of continuing this easy-going policy, for Mr. Evans and I are always swamped with work for the other Universities and have no particular desire to add other responsibilities; but for the sake of Chealoo we certainly must work out a clearer policy. There are many things that our New York office could do for the University if we had fuller information and a more clearly defined procedure.

Take, for example, the payment of appropriations by the various Mission Boards both for staff vacancies and for general budget appropriations. In practically all the other Universities we have succeeded in persuading the Mission Boards to pay all their appropriations both for staff vacancies and for general budget needs here in New York in gold. Our office then transmits the funds to the field as the Field Treasurer may request. Thus the routing of such funds is from the Mission Board to the Central Office to the University; rather than from the Mission Board to the Associated Mission Treasurers to the University. The advantage to the University of using our Central Office is that they obtain their contributions in gold and thus profit by the favorable rate of exchange. Also if any questions arise concerning appropriations, it is far easier for the Central Office, acting as agent for the University, to present an intelligent statement to the Board concerned.

Do not think that any of us here in the Central Office are looking for more work. We have more of it now than we can handle as effectively as we would like. If you feel that the present procedure of the University is the more satisfactory one it will be a relief to us to know that we need not feel any great amount of responsibility. If, on the other hand, our office can be of any greater assistance we want you to call upon us whenever we are needed.

I am not sure whether at this late date there is much value in your supplying us with such information as I have outlined above applicable to the 1930-31 budget. But when the 1931-32 budget is prepared I certainly hope you will send us these facts. If you wish us to do so we can go to the various Mission Boards in a preliminary way some months in advance of the preparation of the budget, and can either report to them tentatively what the University is counting on them to give in men and money, and can ask for their tentative verification of these items. Or else we can go to them and ask them to state what they are planning to give to Chealoo during the approaching fiscal year. I believe that the first method of presentation is the more desirable one. Then when the budget estimates are complete and are transmitted to the Governors they should be accompanied (in a separate letter rather than in part of the budget itself) by full information along the lines we have indicated above.

With the statement of contributions from the Presbyterian Board I am attaching some comments and inquiries. I believe that at certain

0989

10-8-30

points we may be able to effect some improvement, but it will be very difficult to accomplish anything until we have all the facts in hand.

I am corresponding with the various other North American Boards cooperating in Cheeloo asking them to supply us with information paralleling that secured from the Presbyterian Board. As soon as we have any further facts we will transmit them to you for your information and verification. In one or two cases I am uncertain whether or not we should direct any inquiry to a Mission Board that has heretofore contributed to the University but is perhaps no longer doing so.

We should have a meeting of the North American Section sometime during the autumn. I hope that by that time we can take action urging the Mission Boards to strengthen their support of the institution. It would be difficult for us to accomplish anything concrete unless we have concrete facts on which to go. I feel after practically every Cheeloo meeting I attend that the Board and its Sections and Committees generally fail to come to grips with the problems at Cheeloo partly due to lack of exact information, and partly to failure to realize the Boards' responsibilities to the institution.

We are glad to have the encouraging news Dr. Shields gives as to the opening of the year's work. I hope that in another week or two we may have more final facts and figures as to the opening of the school year. The news appearing in the dispatches from China during the last month has indicated that for the present Shantung is not nearly so much in the storm center as it has been. I hope that the coming academic year may be relatively free from political and military disturbances; and that the University will be free from radical influences within and without which so greatly disturbed you last year.

With warmest good wishes, I am

Very cordially yours,

BAG-H

Enc.

2524096

APPROPRIATIONS OF NORTHERN PRESBYTERIAN BOARD

TO CHELSEA UNIVERSITY

For Fiscal Year Beginning April 1, 1930

<u>A. STAFF</u>						
<u>Name</u>	<u>Dept.</u>	<u>Salary</u>	<u>Children's Allowance</u>	<u>Travel</u>	<u>Total</u>	
L. J. Davies	G	G\$1,350	G\$	G\$	G\$1,350	
H. P. Lair	G	1,750	500	1,890	4,140	
J. J. Heeren	AS	1,800			1,800	
A. P. Jacot	AS	1,680			1,680	
A. L. Carson (9 months)	AS	1,350	400	1,620	5,350	
Stanton Lautenschlager	AS	1,680	200		1,880	
L. F. Heimburger	M	1,800	1,100		2,900	
Annie V. Scott	M	900			900	
Susan S. Waddell	M	900			900	
Arabella Gault	M	900			900	
Thornton Stearns	M	1,680	600		2,280	
Margaret C. Smith (7 months)	H	525			525	
		\$16,295	\$2,800	\$3,510	\$22,605	

NOTES:-

(1) Departments of work are designated as follows:- General University, G; School of Arts and Science, AS; School of Medicine, M; Hospital H; School of Theology T.

(a) All the above appropriations are paid direct to the staff members, and are received in Gold, or in Mex. at the prevailing rate of exchange, with guaranteed minimum of 2 to 1

B. CASH IN LIEU OF VACANCIES

	<u>Total</u>
Three vacancies for only first quarter April 1 to June 30, 1930 @ G\$575	G\$1,125
Two vacancies for entire year April 1, 1930 to March 31, 1931 @ G\$1,500	3,000
	<u>G\$4,125</u>

NOTES:

(1) Payment for three of the five vacancies existing on April 1, 1930, was discontinued by the Presbyterian Board as of June 30, 1930, in accordance with decision of Board that henceforth payment would be made for only two vacancies. However, the appointment of Miss Smith and Mr. Carson covered two of three vacancies, though probably after a lapse of two months. Mr. Davies also came on quota as Dr. Smith left it, leaving number of vacancies unchanged. Thus the change in Presbyterian policy caused loss of cash for nine months on one vacancy, and two months each on two other vacancies, a total of 13 months or G\$1,625 to March 31, 1931, or G\$2,000 to June 30, 1931.

(2) I am informed by the Presbyterian Board that inasmuch as these appropriations for cash in lieu of vacancies are in Class I, along with salaries, they are considered as appropriations in gold, or if paid in Mex. should be paid at the prevailing rate of exchange, with a guaranteed minimum of 2 to 1.

I would like your verification of the fact that the University is receiving these appropriations on this basis. If they are being received at the flat rate of 2 to 1, in spite of present favorable rate, we should be able to secure the more favorable rate.

C. CASH APPROPRIATION TO UNIVERSITY BUDGET

Total appropriation Mex. \$24,700

NOTES:

(1) I understand this is an appropriation in straight Mex. currency with no rate of exchange involved. Apparently the only hope for more funds from this source would lie in an increase in the appropriation, or else having it converted into a gold appropriation of \$12,350. The Presbyterian Board now makes its general budget appropriations to Yenching and Nanking on a gold basis. What would you advise?

(2) I have not been able to obtain any figures showing the allocation of this Mex. \$24,700 among the various departments, though I discovered a provision that Mex. \$5,000 for the Women's Department of the University is included. Can you give me the distribution of the remaining Mex. \$19,700?

D. INCOME ON ENDOWMENTS HELD BY PRESBYTERIAN BOARD

The Presbyterian appropriations are as follows:-

	<u>Estimated Income</u>	
	<u>Gold \$</u>	<u>Rate of Exchange Mex. \$</u>
General Endowment	1,832.59	.42 4,363.21
Elizabeth Armstrong Oliver Fund	150.00	.42 357.14
Van Cleve Memorial Fund	62.50	.42 148.81
Cleo Kelsey Memorial Fund	17.50	.42 41.67
"In Memory of Three Christian Mothers" Fund	62.78	.42 149.49
Lucy Kent Scholarship Fund	50.00	.42 119.05
	<u>2,175.37</u>	<u>5,179.37</u>

NOTES:

(1) I was not able to ascertain definitely whether the Presbyterian Board is paying over this income in gold, or its equivalent in Mex. at prevailing rates; or is paying over Mex. \$5,179.37, the amount the income would yield at the arbitrary rate of .42. Since these funds belong to the University and are merely held in trust by the Presbyterian Board, the University is entitled to the benefit of all income, and all gain in exchange. Apparently the average rate of exchange this year will be around .30, rather than .42 as estimated by the Presbyterian Board. At .30, the equivalent of G\$2,175.37 is Mex. \$7,251.23, somewhat more than Mex. \$2,000 in excess of the figure estimated by the Board. If the full equivalent for the income of these funds is not being received by the University, we will take the matter up with the Presbyterian Board. We might discover that in the past the Presbyterian Board guaranteed the income on these endowment funds at a minimum of 2 to 1, and made up from other sources the losses incurred when Mex. was higher than this rate, and so feels that it is now entitled to a part of the gain. But the matter should be cleared up as soon as I have the facts in hand. Please send us information and comments.

E. SPECIAL ITEM

To be held for Expenses in New York

\$100

NOTE:

This appropriation was first made a number of years ago when Dr. Scott as Secretary and Mrs. Shaw as Treasurer, had to incur miscellaneous expenses for postage, stationery, telegrams, cables, and the like. We will apply this amount toward the \$1,200 appropriated for our Central Office budget.

10-8-30

2  
5  
2  
4  
0  
9  
6

0993

American Board of Commissioners  
For Foreign Missions

14 Beacon Street Boston, Mass.

Foreign Department

October 11, 1930.

Mr. B. A. Garside,  
China Union Universities,  
150 Fifth Avenue,  
New York City

Dear Mr. Garside:

In response to your inquiry of October 10th, I am sending the following figures, which so far as I know, show the contribution which the American Board is making to Shanbung Christian University. There are other funds which are being used for scholarships for theological students. These do not pass through the University Treasurer.

(a) <u>Staff.</u> Dr. Charles A. Stanley	\$3234.94
Rev. Lyman V. Gady	3058.33
(Dr. Luella Miner	1247.00)

These salaries are paid at the current rate of exchange less 22% Mexican to cover the Board reserve for exchange. Miss Miner's connection with the University is a matter of her personal choice of field of service and it is understood not to commit the American Board to replace her after her retirement in 1931. At present she is on a leave of absence from the University staff for special work in Fenchow.

(c) Cash appropriation toward general University budget.

\$500 Gold paid in the fall of each year to the Board of Managers on the Field through the Treasurer of our North China Mission.

(d) Towards salary of the Dean of Women

\$300 Gold paid in the fall of each year to the office of the Women's Department in New York.

All above appropriations are made for the Board's fiscal year from September 1st to August 31st.

Cordially yours,

/s/ Wynn C. Fairfield.

WFC:pub  
L

SHANTUNG

TRANSFER

Shantung Christian University

October 10, 1930

Mr. L.J.Davies,  
Cheeloo University,  
Tsinan, China.

My dear Mr.Davies:

I have just received a letter from Dr.A.E.Armstrong in which he makes the following inquiry:-

"Is any progress being made in the matter of securing foreigners for the staff, particularly in the Physics Department?"

I am replying to the effect that I do not know of any progress that is now being made in securing additional foreign members of the Cheeloo staff and am urging Dr.Armstrong to be on the lookout for suitable candidates.

As a matter of fact, however, I do not have any adequate or up-to-date information as to just what vacancies on the Cheeloo staff the University wishes to secure new Western appointees to fill, and which of these vacancies you would prefer to have filled with properly qualified Chinese appointees.

I believe it would be of great assistance if you could send us a general statement showing just what present vacancies on the Cheeloo staff the University would like to fill with missionary appointees if the proper people can be found. If possible, such a statement should indicate to some extent at least the Mission Board vacancies which such new appointees might fill. Of course, any lists of needs would be subject to wide modification, because our procedure would depend upon what candidates are available from the various Boards.

BAG-H

Very cordially yours,

*B.A. Garfield*

0995

2  
5  
2  
4  
0  
9  
6

COPY

AMERICAN BOARD OF COMMISSIONERS

FOR FOREIGN MISSIONS

14 Beacon Street  
Boston, Mass.

November 3, 1930.

Mr. B. A. Garside  
China Union Universities  
150 Fifth Avenue  
New York City

Dear Garside:

I am sorry that I have not replied earlier to your letter of October 15th with its inquiry at the end as to the basis on which we reported our figures. It came just before I started for the Annual Meeting of our Board and I am only now getting caught up since my return.

The amount reported to you for the personnel at Cheelee was in Gold dollars. At the present time, our foreign staff are getting the average rate of exchange less 22¢ Mexican reserved by the Board on a General Exchange Account. Our other appropriations are from the income of the Higher Education Endowment Fund and are paid over to the University in Gold at the current rate of Exchange. The figures given include the pro rata share of travel, but not the retirement reserve. Our Treasurer tells me that in the case of both Dr. Stanley and Mr. Cady, the annual payment toward retirement reserve should be counted as \$92 Gold. It happens that in the case of Miss Miner, the plan was put into operation too late for her to come into it due to her advanced age.

Cordially yours,

/s/ WYNN C. FAIRFIELD.

F1B  
w

0996

2

5

2

4

0

9

6

COPY

WOMAN'S FOREIGN MISSIONARY SOCIETY

150 Fifth Avenue

New York

November 24, 1930

Tsinanfu - Shantung Christian University Medical School  
Woman's Foreign Missionary Society of the Methodist Episcopal Church  
Contributions 1930

Julia E. Morgan, M. D.	1900.00
Frances R. Wilson, R. N.	900.00
Mollie E. Townsend, R. N.	900.00
Medical Interne	450.00
Chinese Physician	200.00
Associate Professor	450.00
"Medical School"	100.00
Medical Scholarships	1820.00
	<u>8570.00</u>

/s/ Amy G. Lewis

Note: Miss Lewis stated that the above figures are in gold, but that payment is made in Mexican at the rate of 2 for 1.

B.A.G.

w

0997

2  
5  
2  
4  
0  
9  
6

COPY

THE UNITED CHURCH OF CANADA

299 Queen St. West

Toronto 2, Canada

November 1, 1930.

Mr. B. A. Garside,  
150 Fifth Avenue,  
New York City.

Dear Mr. Garside:

In your letter of Oct. 10th you ask for information on certain facts relating to the extent of our connection with Shantung Christian University. The accompanying page will, I think, give you the information you desire.

It would seem as though, so far as our information goes, our Honan Treasurer, Mr. Hugh MacKensie, may not have paid all that was due the University in lieu of Prof. Harkness, and also possibly in the matter of Augustine Library. I may be wrong about this, because I would expect the Treasurer of the University would check up with Mr. MacKensie, as of course that is the proper way to handle it rather than through this office after we have made our appropriation for the year.

It may be, of course, that when a cut in the appropriation to our Honan Mission was ordered that the Mission applied part of the cut to Shantung University and hence possibly the reduction in the amount paid in lieu of Prof. Harkness. As you know, it is always a difficult matter to make a reduction in the appropriation to an institution, and yet it does not seem fair when retrenchment is ordered that the Mission Council should, in considering reducing its expenditures to the reduced amount voted by the Board, be in effect estopped from making the cut applicable to a cooperative institution.

You also ask if we can do anything to replace Harkness in the Department of Physics. I have not been looking for anyone for two reasons - first, because of our financial position, and the other, because I was not aware that the University wishes us to make an appointment. I thought they were looking for a man in China, possibly a Chinese. I do not think I have had any word that they wished us to send a man from Canada.

Yours sincerely,

/s/ A. E. ARMSTRONG

AEA:G

W

0998

NOV 1  
1930

(a) <u>STAFF:</u>	Dr. William McClure	\$1500
	Dr. E. B. Struthers	1950 - \$550 Children's allowance
	*Rev. R.A. Mitchell, M.A., D.D.	<u>2150</u>
		6,150

\* temporarily serving on the Theological Faculty in  
Rev. Dr. J.D. MacRae's absence.

Regulation re Exchange

"In case the Chinese Silver dollar or the Japanese yen falls below the value of fifty cents, gold, salaries and allowances shall be paid at the current rate; otherwise, at the fixed rate of \$1 gold = \$2 Silver or Yen 2."

(b) Cash in lieu of vacancies

In 1929, \$1311 was paid in lieu of Prof. H.W. Harkness, who was on extended leave of absence; for the period January to June, 1930, the Henan Mission Treasurer shows only \$291 as having been paid on this account.

(c) Toward the general University budget - \$1500.00

(d) Special items of appropriation - In 1929, \$600 was paid toward the maintenance of the Augustine Library. In the January-June, 1930, financial statement, Mr. Mackenzie reports \$600 as having been paid on this account.

(e) Fiscal Year - Calendar year

0999

2  
5  
2  
4  
0  
9  
6

EXECUTIVE COMMITTEE OF FOREIGN MISSIONS  
of the  
PRESBYTERIAN CHURCH IN THE UNITED STATES  
Nashville, Tenn.

November 8, 1930

In Re: Shantung Christian University

Mr. B. A. Garside,  
China Union Universities,  
150 Fifth Avenue,  
New York City.

My dear Dr. Garside:-

Replying to your letters of October 10th and 16th, relating to our appropriations to the Shantung Christian University. We have Dr. R. T. Shields who is paid gold \$1850.00 and Dr. R.S. Price who is paid gold \$1650.00. The budget appropriations of our Mid-China Mission is Mex. \$800.00 and the North Kiangsu Mexican \$800. This is down as Tsiranfa Medical but I think it is for the University budget. The Medical Department is the only Department in the University in which we participate. Payments are made through our Mission Treasurer in Shanghai.

Our financial year is from April 1st to March 31 each year.

I was out of the city when your letters were received.

Yours sincerely,

/s/ EDWIN F. WILLIS

Treasurer.

EPW:EH  
W

2  
5  
2  
4  
0  
9  
6

1 0 0 0

C O P Y

THE UNITED CHURCH OF CANADA

299 Queen St. West

Toronto 2, Canada

November 11, 1930.

Mr. B. A. Garside,  
China Union Universities,  
150 Fifth Ave.,  
New York, N.Y.

Dear Mr. Garside:

I have your letter of November 5th asking with reference to my letter of November 1st re appropriations to Cheeloo.

The figures I quoted are all in gold. Payment in each case was made in Mexican at the guaranteed rate of two to one.

I raised with you the question as to whether or not the co-operating Boards should not now pay in gold in view of the higher cost of commodities and the very low rate of exchange. Dr. Egbert Smith states that his Board will consider it and I am prepared to have our Executive this week consider it, and I hope act favourably upon it. I hope this answers your queries.

Re Department of Physics, I note in a recent number of the Bulletin that a Chinese has become the head.

Re meeting of North American section, I note that the matters are not of sufficient importance to justify my making a trip from Toronto. At present I know of no other meeting there that is likely to call for my attendance unless you find something from Mess.

Sincerely yours,

/s/ A.E. ARMSTRONG

AEA:CET

w

2  
5  
2  
4  
0  
9  
6

1001

齊魯大學

CHEELOO UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

*feh*  
*use for cheelo*  
*Shanta*  
山東濟南

OFFICE OF THE PRESIDENT

SHANTUNG

20th November, 1930

TRANSFER

Dr. H. H. Weir,  
22, Farnival Street,  
London, E.C.4

Mr. B.A. Garside,  
130, Fifth Avenue,  
New York.

INDEXED

Dear Dr. Weir and Mr. Garside,

It may seem strange to you that even up to the present time I have not answered your letter which accompanied your minutes of the Board of Governors, and I will not take time to go into detail as to the many reasons which have interfered with the correspondence during these several months. I hope before very long to get caught up on these matters. Today we will try to give you a few things suggestive of how the work of the University has been going on during these fall months.

It seems but a few days since on the 15th of August after a week or ten days of fighting in the mountains to the south of us the Shansi troops retreated precipitately and were closely followed by the troops of the National government. The direct line of retreat lay immediately to the west of our campus, the road being a sort of gully, which in the rainy season is a water-course. It was about 9 o'clock in the morning that as I was sitting in my office talking over university matters with Dean Linn, a bomb was dropped to the west of the University grounds, and we were startled by its explosion. We were getting so used to the noise of firearms that neither of us felt it necessary to investigate, but before very long people came in saying that the soldiers were retreating to the north along the road at our west and that some of them were straggling into our premises. We had known that a southern aeroplane was circling around in our vicinity but neither had we been paying very much attention to it. As soon, however, as we heard that stragglers might be coming into the university grounds we realised that they might be placing us in great danger if they were seen in any considerable numbers by the people who were discharging the rapid fire guns from the aeroplane. We consequently hurried out to see that the gates at the south side of the grounds were closed and locked, in order that the retreating soldiers might go either to the east or the west, instead of going directly through our place. I myself had the interesting experience of being just underneath one of the aeroplanes which was flying quite low and discharging its bombs into the gully to the west. I cannot say that I was afraid but certainly the experience was one which one would not care to have repeated very often. I say advisedly "firing into the gully", because after the excitement was all over Dr. Heimburger and I went

1002

20/11/30

- 2 -

Dr. Weir  
Mr. Garside

out to see whether anything could be done for the wounded men with whom we supposed the gully would be quite filled, and found none. We learned from a poor woman who is living in a dug-out in the side of this gully, that only three people were hit by the bullets, one of them being her own child, about nine years of age, who was killed while playing about before the entrance of the dug-out. We concluded that it was not very dangerous to be under fire from an aeroplane! The period of time occupied by this attack on the retreating Shansi troops was only about two and a half hours, and I was very much pleased to see that the general morale of the people on this place was very good. The women students in the dormitory were led into the basement by Dr. Morgan, and she told me that she had considerable difficulty in keeping them there, they were so anxious to come up and see what was going on. Strange as it may seem, so far as is known only one bullet entered the university grounds. That entered the house occupied by Mr. Linn, ricocheted about one of the upstairs rooms but did no particular damage. Fortunately the children and Mrs. Linn were all down in the cellar so that altogether not only was no serious damage done but no one was badly frightened. Dr. Heimburger and I were fired at, presumably by ~~Southern~~ Shansi troops who were under cover, perhaps on the suburb wall, just as we met the very first members of the Southern army who were pushing ahead of the main troops. The little group that had gathered around us all hunted cover in the growing crops and no one was hurt. One of the first Southerners whom we met was a publicity man, a civilian, and he came along into the university grounds with me and I took him in and gave him tea. He changed his clothes and went on into the suburb investigating but very soon came back and took away his things. From that day to this we have been wholly at peace.

During the summer months we were naturally somewhat uncertain as to what the enrolment in the Colleges of Arts and Science might be. Some time before the opening of School Mr. Linn had estimated that we could count on eighty students and might have one hundred, but the results have been much more favourable than he ventured to anticipate, and as I think you have already heard, the actual enrolment for this term is 53 for the Arts College and 74 for the Science College, a total of 127, or 220 including the Medical College.

One of the most interesting events which have occurred this fall was the general reception for everybody connected with the university - teachers, students and workmen with their families, which was held shortly after the opening of term. This gathering took place on the campus between Bergen Hall and the Theological building where there is a large open square, at that time covered with good grass. The arrangements were in the hands of a joint committee of faculty and students, and a programme of music, speeches and Chinese old-style boxing was very much appreciated. The Rev. H.L. Yee, one of the vice-chairmen of the Board of Directors, was in the chair and carried the programme through in a most felicitous manner. All the new members of staff were introduced. There were at least 700 people present.

1003

20/11/30

- 3 -

Dr. Weir  
Mr. Garside

Our official reception for members of the teaching staff was delayed until nearly the end of October, and was a very pleasant occasion. Preparations were made for the entertainment of 150 persons, which included all the teachers with their wives.

Under the leadership of Mr. Linn the Harvard-Yenching funds are being put to excellent use. During the summer months he made a trip to Peking and was able to enlist the services of certain friends who enabled him to make considerable purchases of old Chinese classical books at very reasonable prices. Altogether 2,810 sets of books, numbering 32,400 volumes, were secured. This addition is of great importance both from the point of view of the research work which is being undertaken with the support of these funds, and also in the increased reputation and standing with the educational authorities of the province. This latter point will have distinct influence in making them more favourable toward the registration of the university. During the summer and early fall a corps of Chinese scholars was gathered who are now carrying on research work in Chinese history, literature, philosophy and development of Social Sciences.

It will not be out of place for me to say that the new teachers in the Colleges of Arts and Science are without exception measuring up to the hopes of Dean Linn. When we started in the fall there was at least one of whom he did feel a little uncertain, but even that one has been doing splendid service, so that, though we never can say this without a certain degree of hesitation, it certainly appears as if the affairs of both the College of Arts and the College of Science were in excellent condition so far as the spirit of the staff and of the student body is concerned.

About a month ago there were a few days during which we were quite anxious lest some trouble might break out among the students. So far as I have been able to learn, about five or six men, several if not all of whom had been present and to some extent involved in the troubles of last year, indicated a disposition to renew their unfortunate activities. These men had been, so to speak, on the borderline, and had been received back on the supposition that they had been misled in the previous disturbances rather than self-determined participants. We learned that for about a week they had been gathering in one of the dormitory rooms of evenings and holding animated discussions while they drank large quantities of tea and ate a great many peanuts. The first intimation of any outward trouble was when a letter-box was fastened up on one of the dormitories and near it a notice calling for contributions toward a newspaper which it was proposed to issue. This paper was to be called "The Alarm Bell" and among the purposes mentioned for the paper was the expression of comparisons between our university and other universities in China. Word first came to Mr. Linn during the morning of the day on which this letter-box had been nailed up. He took immediate action by going to the dining-room that noon and talking to the students about the posting of this notice, explaining to them why the university could not allow the publication of a paper of this kind. It

1004

20/11/30

- 4 -

Dr. Weir  
Mr. Garside

was not very long before he had formed a pretty good idea of who the students were who were involved in this and he called them together and talked to them in what, from his report of his conversation, seemed a very wise manner. He took pains to let them understand that although he felt they were making a mistake he had no intention or desire of trying to run them out of the university on this account. This removed the fear from their minds that the university authorities would certainly try to punish them. This seems to me to have been extremely sensible because it often happens, in China at least, that when a group of students feels itself to have been in the wrong it assumes that the school authorities are going to be very severe and consequently the trouble-makers decide that if they are going to be punished they will go the limit and give good occasion for it. Though we were a little anxious for three or four days the whole thing simmered down and seems to have entirely subsided. Last Sunday evening Mr. Linn had a group of students at his house for dinner, among them several of these suspected students, and they all seemed easy and natural.

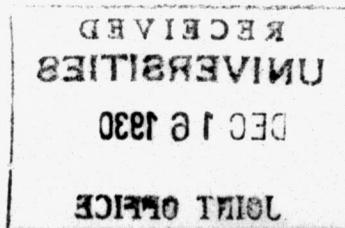
The work in the Medical School has been going forward this first term without any disturbance. We have been so unfortunate as to lose the services of our eye specialist Dr. Pa, who has accepted an invitation to become superintendent of a hospital in another part of the province.

On the whole everybody seems to be in a very hopeful state of mind.

Yours sincerely,

*L. J. Daires*  
Vice-President.

LJD/GMH



1005

20/11/30

Dr. Weir  
Mr. Garaike

was not very long before he had formed a pretty good idea of who the students were who were involved in this and he called them together and talked to them in what, from his report of his conversation, seemed a very wise manner. He took pains to let them understand that although he felt they were making a mistake he had no intention of trying to run them out of the university on this account. This removed the fear from their minds that the university authorities would certainly try to punish them. This seems to me to have been extremely sensible because it often happens, in China at least, that when a group of students feels itself to have been in the wrong it assumes that the school authorities are going to be very severe and consequently the trouble-makers decide that if they are going to be punished they will go the limit and give good occasion for it. Though we were a little anxious for three or four days the whole thing simmered down and seems to have entirely subsided. Last Sunday evening Mr. Finn had a group of students at his house for dinner, among them several of these suspected students, and they all seemed easy and natural.

The work in the Medical School has been going forward this first term without any disturbance. We have been so unfortunate as to lose the services of our eye specialist Dr. Pei, who has accepted an invitation to become superintendent of a hospital in another part of the province.

On the whole everything seems to be in a very hopeful state of mind.

Yours sincerely,

*J. L. Garaike*  
Vice-President

HMG/GLL

RECEIVED  
UNIVERSITIES  
DEC 16 1930  
JOINT OFFICE

1006

22524096

COPY

925, Bordeaux Street.

November 21, 1930

Mr. S. Lautenschlager,  
Cheeloo University,  
Tsinan, China.

Dear Mr. Lautenschlager,

Thank you for your most cordial letter of October 9. I am sorry that I cannot give a categorical and immediate answer to the urgent invitation to return to Cheloo University. The reason is not a lack of appreciation of the need and opportunity in Tsinan, but lies in the undertainty of my own personal affairs. I trust that you are not counting too much upon me, for my future looks to me exceedingly dubious. I cannot foresee which way the cat will jump!

Very sincerely yours,

(Signed) Emma Curtiss Tucker.

1007

2

5

2

4

0

9

6

COPY

323, Bordeaux Street,  
November 21, 1930

Mr. E. Lautenschlager,  
Chelso University,  
Tainan, China.

Dear Mr. Lautenschlager,

Thank you for your most cordial letter of October 9. I am sorry that I cannot give a categorical and immediate answer to the urgent invitation to return to Chelso University. The reason is not a lack of appreciation of the need and opportunity in Tainan, but lies in the uncertainty of my own personal affairs. I trust that you are not counting too much upon me, for my future looks to me exceedingly dubious. I cannot foresee which way the cat will jump!

Yours,

Ernst Curtius Tucker.

RECEIVED  
UNIVERSITIES  
JAN 27 1931  
JOINT OFFICE

1008

2  
5  
2  
4  
0  
9  
6

齊魯大學

CHEELOO UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

山東濟南

OFFICE OF THE PRESIDENT

28th November, 1930

SHANTUNG

TRANSFER

Mr. B. A. Garside,  
China Union Universities,  
150, Fifth Avenue,  
New York.

Dear Mr. Garside,

INDEXED

A

We are again making an effort to get deeds of the University land in order, to have them photographed, with a view to having the originals placed in greater safety than seems possible here. We learn that Mr. Whitewright prepared a map or ground-plan showing the location of each piece of land purchased previously to the date when the ground-plan was made and giving the outline of the whole plot. This refers of course to the land outside the suburb wall. It is reported that when Dr. Cochran left for the United States he took this map with him. Nobody here knows what was done with it. I write to ask that if this ground plan is in your office you will have a good-sized photograph taken of it and forward same to us, and if otherwise, do what you can to locate the map and have such a photograph taken for us. If you have any general information regarding the number of pieces of land, the number of deeds, or any other details of this matter which you think might be useful to us in our attempt to get this whole matter put in order and properly recorded, we would be very glad to receive it. I assume that you know that all deeds have been individually recorded in the consulates. //

The general political situation seems quite stable, and internal affairs in the University give us no present anxiety, except finance.

The papers for registration are almost ready for presentation. It has been arranged that as soon as the complete copy is finished these papers will be handed to the local commissioner of education for informal consideration. Then such changes as seem to be required will be made before the final and formal copy is presented with the petition for registration. It is impossible to be absolutely certain regarding the mental attitude of the commissioner but it is believed that he has decidedly changed his opinion regarding the university within the past year, and it does not seem too much to hope that no effort will be made on his part to block registration. It is also believed that if our petition for

1009

28/11/30

- 2 -

Mr. Garside

registration secures the approval of the Tsinan commissioner, the Bureau in Nanking is not likely to refuse it. This is said to you in confidence. It would be, as you will realise, very unwise for any such statement as this to find its way into public print, as if such publicity were given to it the report might come back to the people about whom we are talking.

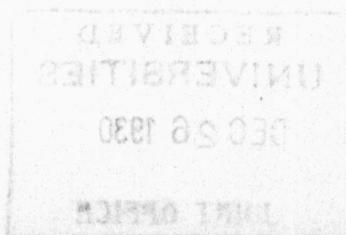
With best wishes.

Sincerely yours,

*A. Davies*

Vice-President.

LJD/GMH



2  
5  
2  
4  
0  
9  
6

1010

Mr. Garfield

- 2 -

28.11.30

report might come back to the people about whom we are talking. into public print, as if such publicity were given to it the very unwise for any such statement as this to find its way said to you in confidence. It would be, as you will realize, the Bureau in banking is not likely to refuse it. This is registration secures the approval of the Tainan commissioner,

With best wishes.

Sincerely yours,

Vice-President.

HMV/GMH

RECEIVED  
UNIVERSITIES  
DEC 26 1930  
JOINT OFFICE

25274096

1011

over  
SHANTUNG

TRANSFER

INDEXED

Shantung Christian University

December 8, 1930

Rev. L. J. Davies, ✓  
Dr. Randolph T. Shields;  
Cheeloo University,  
Tsinan, China.

My dear Mr. Davies and Dr. Shields:

We enclose herewith copies of minutes of the meeting of the North American Section held on November 25, together with two appendices attached to those minutes. Under separate cover we are mailing to Mr. Davies' office a sufficient quantity of this material to supply the Board of Directors and others to whom you may wish to send it.

General atmosphere of meeting. I was very much gratified at the very deep and genuine interest shown by all those present at the meeting in the affairs of the University. While I have sometimes felt that our Cheeloo Governors do not take as active an interest, or as large a share of responsibility, in the affairs of the University as they should take, on the other hand, I feel that we have on our Board of Governors one of the finest groups we could hope to assemble. Our great problem is not so much that of getting the right people on our Board as it is of finding some way to stir into activity the men and women whom we have already secured. At this particular meeting of the Section more than the usual amount of real activity was manifested.

Request to Harvard-Yenching Institute. The Section gave its hearty approval to action FHM6602 which requests Harvard-Yenching Institute for special assistance for the School of Religion for research in Chinese cults and practices, and for books in connection with this work. However, I believe it would be a mistake to present this request to the Institute until we have all our material in hand and can present a very strong case at the beginning. We must look to you on the field to prepare this request for us in a convincing fashion. I hope, therefore, that, if a beginning has not already been made, you will request the proper people in the School of Theology to prepare and send us a strong presentation of this request, backed by a careful statement of what the University is already doing, particularly in this field which it is proposed to develop; and setting forth in detail just what is proposed and the amounts involved.

Several points should be kept in mind:- In the first place, it should be remembered that the Harvard-Yenching Institute is very definitely limiting its activities to the field of "Chinese cultural studies". This is the first yard stick they will apply in measuring any request that comes before them. No matter how worthy a request may sound, if they cannot conscientiously consider it as falling within the field of Chinese cultural studies they will at once reject it.

1012

In the second place, it should be remembered that the Institute is now being bombarded from numerous sources by requests of every kind, so that the distinguished gentlemen on the Board of Trustees of the Harvard-Yenching Institute are somewhat bewildered and inclined to play safe by rejecting any requests on which they do not have full information and cordial endorsement from all the sources to which they look. The requests coming to the Institute are from a great many other institutions than the six union Universities which are beneficiaries of the Hall Estate and for which the institute is already holding funds. Thus far one or two of the other Universities have made pleas for special bequests, and these are now pending. I have tried to see that these initial requests from our various Universities are presented in such a way as to give the brightest prospects for success, for I believe that it is of the greatest importance that the Institute shall gain the impression from the beginning, that requests coming from the union Universities with the approval of the governing Boards here in the United States are ~~are~~ of such a worthy nature, and fit in so well with the purpose of the Institute, that they are fully entitled to approval by the Institute.

In the third place, you should keep in mind that the Trustees of the Institute look largely to the Administrative Committee of the Institute in Yenching for advice on all applications coming to them from the field. If Cheeloo is to have any real hope of securing this special appropriation for work in the School of Theology, it is indispensable that you obtain Dr. J. Leighton Stuart's approval and support of the proposition.

In the fourth place, you should prepare your request in such a way as to avoid the objection on the part of the Institute that Dr. Hall made a specific proviso in his will that the portion of his estate set aside for educational work in the Orient is not to be used for the teaching of Theology. (As you probably know, Dr. Hall was a warm friend of religious work and gave a substantial part of his estate to definitely religious purposes, but it was his desire that this particular portion of his property should be used for secular education). Your request will, therefore, have to be couched in such a way as to convince the Trustees of the Institute that the money will be used for carrying on research and providing materials in the field of cultural studies rather than theology, even though the work may be done in a School of Theology. Perhaps it might even be necessary to set up some organization outside the School of Theology to administer such a gift if it were received. I believe, however, that the size of the amount asked for would hardly warrant the creation of a separate organization.

In preparing the proposal be sure that all essential details are given. For instance, when figures are used indicate what currency is intended. For example: FBM-902 asks for "\$5,000" but we have no way of knowing whether this is Mex. or gold.

Renewal of Rockefeller Foundation grant. I have already sent you word of this welcome news. Incidentally I am now struggling with the annual problem of preparing a report to the Foundation showing whether or not we covered the conditions of their appropriation for the year 1929-30. I have not gone into the matter deeply enough yet to know just exactly what we have received from the field. It seems to me, however, that earlier in the year I suggested the desirability of having the field send us a complete and detailed statement which we could transmit directly to the Foundation. This is what all the other Universities having similar appropriations from the Foundation are accustomed to do. Our Cheeloo appropriation is held up practically every year because of the fact that we are so late in getting our report in

for the preceding year.

Date of next annual meeting. You will note the tentative action of the Section in regard to the next annual meeting of the Board of Governors. Is there any possibility that one or more Chinese members of the Board will be in the West and available for this meeting? If none of the Chinese members of the Board are to be available, can we secure the attendance of some other outstanding Chinese leader who knows the University and can serve as proxy for the Chinese members? Can we count on the attendance of any members of the administrative staff of the University who may be on furlough during 1931-32.

Method of appointing President and Vice-President, and internal reorganization. The Section gave approval to both these actions of the Board of Managers (I must now get into the habit of referring to them as a Board of Directors) without any very extended study or discussion. So far as I am able to judge, the procedure proposed by the field is the most satisfactory one that could be worked out under the circumstances.

This first Treasurer's report prepared by our office is little more than a skeleton outline. We hope that by the end of another year we can more adequately picture the financial situation of the University. Incidentally I would appreciate it if you would remind Dr. Lair that we are looking to him to send us during the year complete figures covering the receipt and disbursement of funds for the campus and buildings of the University.

Financial Situation. The Section spent the major part of its time discussing the financial situation of the University and seeking means to assist. The Section is genuinely interested, and is deeply concerned, but I do not know just how much they can accomplish in the way of early assistance.

One of the first suggestions considered by the Section was the rather ambitious one of persuading our friends in the Protestant Episcopal Church to consider the union of medical work now being carried on at St. Johns with the medical work at Cheeloo. Some of those who are in close touch with the situation in St. Johns Medical School felt that the present is a psychological time to make such a proposal as this. Dr. Monroe, looking at the matter from an educational rather than a missionary viewpoint, stated that it is inexcusable for the missionary forces in China to carry on two schools of medicine, both very inadequately financed, equipped, and staffed, when they might combine forces and carry on one thoroughly good school with the same resources. It is still too early to report any progress on this proposal.

The Section then turned its attention to the subject of Board contributions in local currency. Appendix B sets forth the situation in tabular form. If the various cooperating Boards can be persuaded to take the action suggested in HAS-232 it would mean a substantial increase of income this year. I am writing to all the Boards urging as strongly as I can that, in spite of the financial problems all these boards are facing, they assist Cheeloo through its present financial crisis by taking the action proposed. It would probably be too much to expect all the Boards to take this action, but I at least hope that some of them will be willing to do so.

The Methodist members of the Section, of whom we had a strong representation, took the lead in proposing that the Methodist Board be approached with regard to its cooperation in the School of Medicine. These mem-

bers of the Board feel very strongly that the Medical School is rendering invaluable service in training physicians, surgeons and nurses for Methodist hospitals and other medical work throughout the greater part of China, so it is only fair that the Methodist Board should share in the expense of training these workers. Dr. Vaughan, who has just returned from China, presented this situation very strongly. There is no question whatever that the University has an admirable case. Whether any plea, no matter how urgent or logical, can secure any new funds from the Methodist Board in these days, however, is a very difficult question. Year by year the income of the Methodist Board is declining and this year it is facing an unusually serious deficit, with the result that work is being cut all along the line. Under the circumstances it is very doubtful whether any new commitments of any kind whatever can be secured. But even if no immediate results can be obtained from such a presentation, should we succeed in convincing the Methodist Board that support of the work at Cheeloo stands at the very top of the list of urgent claims for the Board's support, it will be of material help in securing the Board's cooperation as soon as the financial tide begins to turn the other way.

The Section discussed very seriously the question of whether we should make any emergency appeals to the cooperating Boards for new appropriations to Cheeloo during the current year. Most of the members of the Section felt that in view of the present financial difficulties of practically all the Boards such a request would have almost no hope of success. We were reluctant to present requests which we knew would be turned down because it would weaken the position of the University in any future pleas it might make. We do not want the cooperating Boards to get into the habit of saying no.

Appeals to donors. This question was referred to the Committee on Promotion. I am enclosing a copy of the minutes of the meeting of the Promotional Committee held on December 1. These minutes do not require any extended comment. The Committee is asking me to prepare the new issue of Cheeloo Sketches, as well as to draft the letter of appeal which is to go out to the friends of the University. I am woefully lacking both in material and in time for attempting to prepare anything at all satisfactory in the way of an issue of the Cheeloo Sketches. However, we will try to do the best we can under the circumstances. The Section also discussed briefly the question of whether the time has arrived when the University should join with other organizations, or work independently, in securing a promotional secretary whose duty would be primarily to inform the potential constituency here in America of what Cheeloo is doing rather than to make any immediate drive for funds. Everyone recognizes the great importance of such a foundation of educational publicity as a basis on which to complete our appeal in any united financial campaign later on.

The present is no time to ask for any large amount of new gifts, but at least it is a time when it is easier to tell people of work being done if you do not press them for immediate gifts. You will note that the Promotional Committee agreed that nothing can be done at present, though the Committee is still keeping the matter very definitely in mind. The only effective promotional work for any of our Universities must be carried on by men who are home from the field for a short time, rather than by men who are permanently located here in the West. We have long been counting on Dr. Shields to furnish the dynamic for promotional work in this country when the proper moment arrives, but we have not wanted him to waste his energies uselessly when the conditions are such as to make any substantial success impossible.

Question of Chairmanship. For some time Dr. Brown has been asking that he be relieved of the chairmanship. He feels that he is now far enough beyond three score years and ten that he should begin to unload some of his responsibilities. However, the other members of the Section are urging him to continue the chairmanship, and he may possibly consent to do so. Dr. Brown has taken a very warm interest in the affairs of the University and we would all be happy to see him continue in the chairmanship; but if he sincerely feels that he should be relieved and continues only under protest, it might be wiser to accede to his request and seek another Chairman.

It is probable that another meeting of the Section will be held in the near future, for a number of important matters are still pending, as revealed by these minutes.

Very cordially yours,

*B. A. Gaiside*

BAG-H

Enc. 2

2  
5  
2  
4  
0  
9  
6

SHANTUNG

TRANSFER

Shantung Christian University

December 15, 1950

Rev. J. L. Davies,  
Dr. R. T. Shields,  
Cheeloo University,  
Tainan, China.

My dear Mr. Davies and Dr. Shields:

Supplementing the material I have already sent you as to the contributions to the Cheeloo budget of 1950-51 of the various Mission Boards here in North America, I am enclosing herewith correspondence and estimates received from the followings:-

American Board of Commissioners for Foreign Missions  
Woman's Foreign Missionary Society of the M.E. Church  
Board of Foreign Missions of the United Church of Canada  
Executive Committee for Foreign Missions, Presbyterian  
Church in the U.S.

I trust that this material, together with the material we have already sent, will give the field a clear picture of what we understand the North American Mission Boards are planning to contribute to Cheeloo this year. I hope you will call our attention to any discrepancies between these figures and your understanding. It must be kept in mind that the Mission Boards have various dates for beginning and ending their fiscal years so it is impossible in most cases to match up these estimates exactly with the 1950-51 fiscal year at Cheeloo.

I have not received from the Woman's Missionary Society of the United Church of Canada any exact statement as to their contribution. I understand, however, that it consists of the support of Miss Carol Brodie, together with a contribution of C\$1,000 toward the School of Medicine. I have not been able to ascertain the date when this contribution of C\$1,000 is to begin. I hope that within a short time Mrs. Inksater will supply me with more definite information which I can pass on to you.

Let me acknowledge receipt of Dr. Shields' letter of November 13. This letter was devoted largely to a discussion of the matters raised in my letter of October 8. I am afraid that Dr. Shields interpreted a great many of the comments and suggestions in my letter of October 8 as "criticisms". What I was attempting to do was to point out various ways in which the field and our office could arrive at a clearer understanding of what support we should seek to secure from the cooperating Mission Boards, and also to devise more satisfactory lines of procedure at various points. We have no thought whatever of criticism of the way in which both of you, together with the other

1017

2  
5  
2  
4  
0  
9  
6

MR. DAVIES, DR. SHIELDS-Z

12-15-50

field administrative officers are carrying on in the midst of countless difficulties and perplexities, and with a very inadequate staff and equipment.

Our office is now following up the appeals made to the various cooperating Boards by the North American Section at its meeting on November 25. I am glad to have Dr. Shields' comments on some of these points for it will strengthen my presentation of the University's needs.

I will keep you informed of developments as they materialize.

Very cordially yours,

*B. A. Garside*

BAG-H

Enc. 6

2  
5  
2  
4  
0  
9  
6

10 18

SHANTUNG

TRANSFER

Shantung Christian University

December 20, 1930

#1

Rev. L.J. Davies,  
Cheeloo University,  
Tsinan, China.

My dear Mr. Davies:

Let me acknowledge receipt of your letter of November 20, which you addressed jointly to Dr. Weir and myself.

This letter gives an extremely interesting resume of the developments at the University during recent months. I have been searching for material from which to build another copy of the news letter, "Cheeloo Sketches" which we have sent out from time to time from the New York office. I shall be able to get some valuable help from your letter.

I find that all members of the North American Section are tremendously encouraged at the gratifying way in which the University has this fall pulled itself together and resumed its forward march. The Section is really doing everything it possibly can to assist with meeting some of your urgent problems of finance, but it is too early to forecast the extent to which they will be successful.

We earnestly hope that the remainder of the academic year 1930-31 will go forward in as satisfactory a manner as have the first few months.

With all good wishes, I am

Very cordially yours,

*B. A. Garside*

BAG-H

10 19

2  
5  
2  
4  
0  
9  
6

THE WOMAN'S MISSIONARY SOCIETY OF THE UNITED CHURCH OF CANADA

FINANCE DEPARTMENT

December 18, 1930

Mr. B. A. Garside,  
150 Fifth Avenue,  
New York City.  
U. S. A.

Dear Mr. Garside,-

Your letter of October 9th, to Mrs. H. R. Inkster has been sent on to this office in order that certain questions therein may be answered. The information you require is as follows:

- (a) Staff. Names of staff members, amount of salary and allowances, and way in which salary is paid (that is, in gold, in Mex. at flat 2 to 1).

Miss Coral Brodie -Salary 1931 - \$1,025.00 and Room allowance \$300.00. Paid in Gold

- (b) Cash in lieu of vacancies. Number of vacancies for which Mission Board is providing cash grants, amount of such grants, and method by which payment is made.

Does not apply to the Woman's Missionary Society of The United Church of Canada.

- (c) Cash appropriation toward general University budget. Amount of such appropriation and manner in which payment is made.

Grant for 1931 Shantung University \$1,000.00 to be paid by the Woman's Mission Treasurer, Mr. Hugh MacKenzie, 53 Race Course Road, Tientsin, China.

- (d) Any special items of appropriation, with necessary details and explanations.

Does not apply to the Woman's Missionary Society, of The United Church of Canada.

- (e) Fiscal year. Date of beginning and end of Mission Board's fiscal year for which the above appropriations are made.

1020

2  
5  
2  
4  
0  
9  
6

Mr. B. A. Carvide,

-5-

12/18/30

January 1, 1931 to December 31, 1931.

This, I think, gives you the information you require.

Yours sincerely,

/s/ ETHEL BENNETT

Assistant Treasurer.

B/P.  
w

2  
5  
2  
4  
0  
9  
6

1021

齊魯大學

CHEELoo UNIVERSITY  
TSINAN, SHANTUNG  
CHINA

山東濟南

TRANSFER

OFFICE OF THE PRESIDENT

SHANTUNG

31st December, 1930

Mr. B. A. Garside,  
China Union Universities,  
150, Fifth Avenue,  
New York.

ack. 1/29/31

Dear Mr. Garside,

INDEXED

Your kind letter of <sup>October</sup> (November) 8th has remained unanswered for a long time. I have been giving definite consideration to several of the points which you raise but am not yet ready to take them up one by one. There are two points however which, I think, I may mention today.

I note that you regard your office as a clearing-house for university business having relation to the various Boards and contributing bodies, and that you intimate that this view has not been put into practice by the Cheeloo people. This is just what I had supposed the China Union Universities office to be, that is, I supposed that each of these universities in addressing communications to any of the supporting Boards would communicate through your office rather than directly. I think that I can say to you that I will attempt to see that Cheeloo follows this method of procedure - at least gradually. In pursuance of this idea there are two matters on which I would like to have you act. The first is the payment of the appropriation for the current fiscal year as authorised by the Presbyterian Foreign Board of 156 Fifth Avenue, New York. Several of the contributing missions have already indicated their purpose to pay their appropriations "in gold". This I understand to mean that they will pay the University an amount in gold dollars which would be required on a one gold dollar to two Mexican rate of exchange. It does not seem to me that it should be necessary for us to present arguments in favour of such a proceeding on the part of any of the Boards, as everyone is cognisant of the present condition of the silver market. You are of course aware of the fact that a considerable portion of what we use in the work of the university, both in the Medical School and in the Arts and Science Schools, is imported from abroad, and you are naturally aware that the Mexican prices of all this material follow the current rate of exchange. In other words the Mexican appropriation made on a 2/1 exchange is worth now only a little more than half what it was years ago. It is also true, that following the slump in silver, prices of local commodities and of labour are all rising. It would have seemed to me more natural that the appropriating board would send us notice of intention to pay appropriations in gold, in the circumstances, rather than that we should be obliged to make a formal request for such action. It is inconceivable, I take

1022

it, that any Board would desire or, may I say, stoop to profit by the rate of exchange. In the case of the Northern Presbyterian Board it is my assured confidence that no such state of mind or morals controls their actions, hence it seems to me nothing more is needed than to call their attention to the necessity of providing the same purchasing power in their appropriation for this year as in previous years. If this method of paying the appropriations for the current year is followed I believe that we will be able to close our books next June without a deficit, but if we do not receive the extra silver which a payment in gold would give us I think this will be quite impossible. I am not writing directly to the Presbyterian Board in New York but am leaving this matter in your hands.

The second matter which we ask your help about is the securing of a proper person to act as head of our foreign languages department in the Colleges of Arts & Science. You are aware that there has been some correspondence with Dr. Emma Curtis Tucker, whose present address is Nebraska State Normal College, 925, Bordeaux Street, Chadron, Nebraska. I think that you have been in touch with Dr. Tucker and that you are quite aware of the fact that she was here for a time and that those here who know her are all anxious to secure her services. Our present thought is that if it is possible to secure Dr. Tucker for this position to begin work next fall this will be very satisfactory. If it is not possible for Dr. Tucker to come then we would ask you to find for us a person, preferably with an M.A. or Ph.D. degree, who has had some years' experience of teaching English. So far as I am aware either a man or a woman would be acceptable. While I have just said "head of the foreign languages department" yet the most important of these will be English. The English Department of Cheeloo has been but little better than a makeshift during all the time of my acquaintance with the university - a matter of about thirty years. It is absolutely necessary that the department be put on a sound, up-to-date basis. We do not feel that we can take a person newly graduated from college without experience in this work to head things up. We realise the difficulty of finding a suitable person but without this we shall have failed in our duty toward the students. We know that you will do the best that you possibly can to find a suitable person. It is understood by us here that the head of the English Department would be one of the Presbyterian quota. Dr. Tucker has written recently (copy of letter enclosed), indicating that it is uncertain whether she could come but not saying that she will not come. I am enclosing a short note to Dr. Tucker which can accompany your letter to her. This matter of the teaching of English is in my opinion absolutely second to none in importance. There is no position in the University which gives a teacher more intimate contact with his students than this. The teacher of English has unlimited opportunities for influencing students both intellectually and morally. If you can secure someone who can measure up to this opportunity you will have done a splendid piece of work for the university.

*in English  
language &  
literature*

